# Contents

Preface vii  
Acknowledgements xv  

**PART 1  Theory**  
1 Boundaries innovation 3  
2 Dynamic communities of boundaries 35  

**PART 2  Case Studies**  
3 Boundaries innovation through new business development across different industries and knowledge – Case studies: Apple, P&G 79  
4 Boundaries innovation through knowledge convergence between business processes and ICT – Case studies: Qualcomm, Yamato Transport, Li & Fung 103  
5 Boundaries innovation through shared values and culture – Case studies: Fanuc, Huawei 129  
6 Knowledge convergence through the creation of “Ma” – Case study: Dyson 153
7 Developing boundaries vision capability through practical knowledge leadership – Case studies: Fujifilm, NTT DOCOMO

PART 3 Summary

8 Theoretical and practical considerations and implications: The essence of boundaries innovation

9 Implications and conclusion

Research methodology and data collection

References

Index